

# *Information Meeting* ~ *Financial Results for FY2007* ~

### May 23, 2008

The Bank of Yokohama, Ltd.

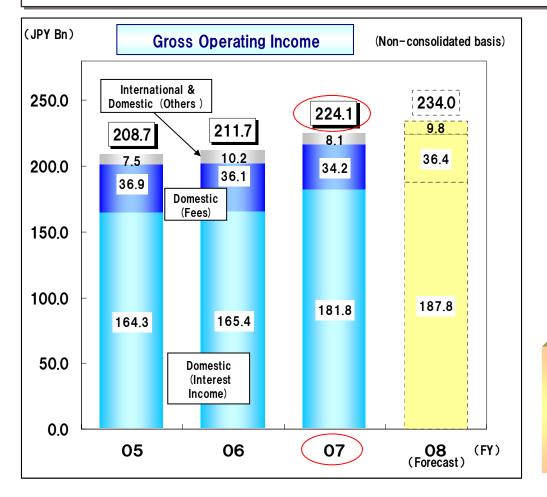
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	Bank of Yokohama
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#### (1) Gross Operating Income

- FY07: Gross Operating Income increased by JPY12.4Bn(+5.8%) to JPY224.1Bn from FY06.
- Core Base" Income (Domestic Interest Income + Fees & Commissions) increased by 14.6Bn (+7.2%) to JPY216.1Bn.
- FY08 Forecast: JPY234.0Bn (+JPY9.9Bn, +4.4% from FY07 ).



			FY06	FY07		
			(actual)	(actual)	change	
Gross Operating Income		ss Operating Income	211.7	224.1	+12.4	
	D	omestic GOI	208.2	218.9	+10.7	
		Interest Income①	165.4	181.8	+16.4	A
		Fees & Commissions@	36.1	34.2	-1.9	E
		Trading Profits	0.8	0.9	+0.1	
		Other Operating Incom	5.7	1.8	-3.9	
	G	OI from Int'l Operations	3.5	5.2	+1.7	
C	Core Base GOI①+②		201.5	216.1	<mark>+14.6</mark>	

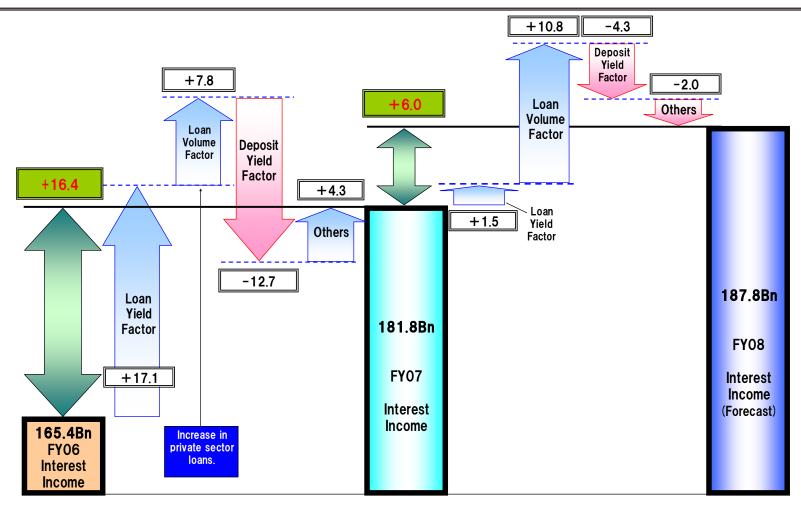
(JPY Rn)

#### Factors behind the change:

- A Increase in interest income +JPY16.4Bn ⇒By improvement in interest margin reflecting BOJ Rate Hikes & Increase in Ioan volume
- B Decrease in Fee Income: -JPY1.9Bn
- ⇒ Decrease in Syndicated loans + Increase in Fee expense

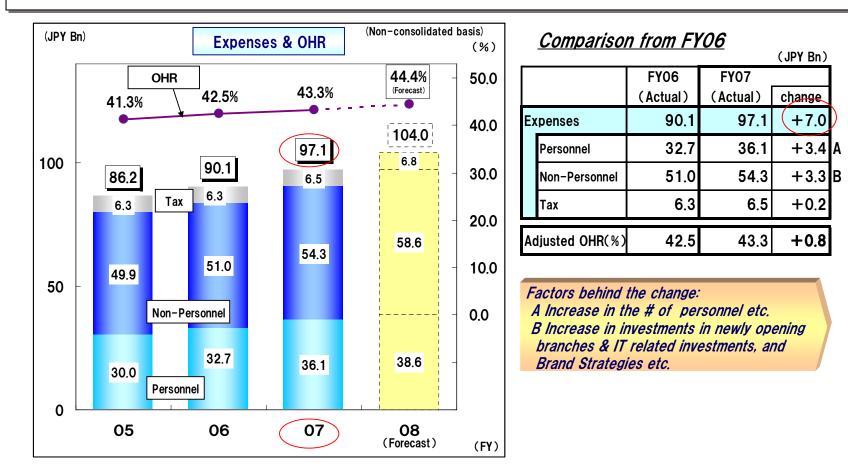
#### (2) Analysis of Factors influencing Interest Income

- **FY07:** Interest Income increased by JPY16.4Bn, reflecting the effects of the two BOJ rate hikes.
- FY08: Expected to increase by JPY6.0Bn, due mainly to expected increase in loan volume.



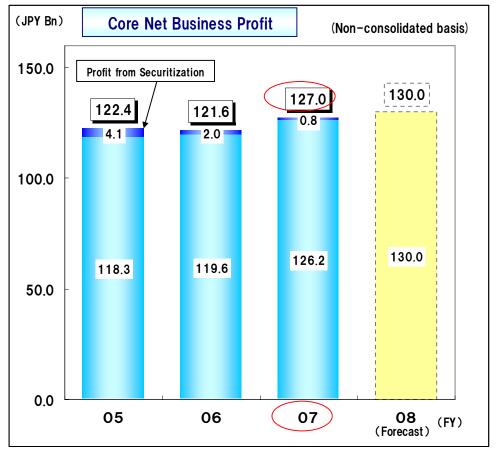
#### (3) Expenses & OHR

- FY07: Expenses were JPY97.1Bn (+JPY7.0Bn, +7.7%). OHR was 43.3%.
- FY08 Forecast: JPY104.0Bn (+JPY6.9Bn, +7.1%).
- Both Personnel & Non-Personnel investments are to increase as the Management Plan progresses, but OHR will remain between 40% and 45%.



### (4) Core Net Business Profit

- **FY07:** Core Net Business Profit increased by JPY5.4Bn (+4.4%) to JPY127.0Bn.
- FY08 Forecast: +JPY3.0Bn (+2.3%) to JPY130.0Bn.



#### Comparison from FY06

(JPY Bi			
	FY06	FY07	
	(actual)	(actual)	change
Core Net Business Profit	121.6	127.0(	+5.4
ROE(Core Net Business Profit)	17.4%	17.9%	+0.5%
ROA(Core Net Business Profit)	1.1%	1.1%	±0.0%

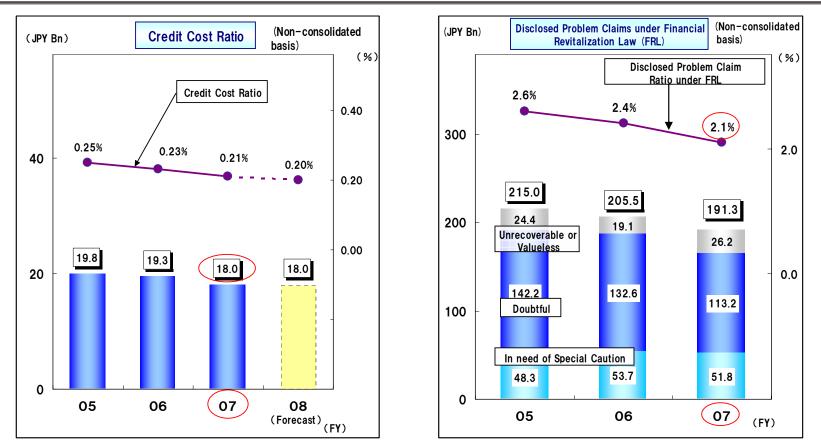
Factors behind the change: Increase in Gross Operating Income +JPY12.4Bn Increase in Expenses - JPY7.0Bn

(Note) ROE = Core Net Business Profit ÷ Net Asset(Average, excluding minority interests)

ROA = Core Net Business Profit ÷ Total Assets (Average, excluding, excluding customers' liabilities for acceptances & guarantees )

#### (5) Credit Costs & Problem Claims Ratio

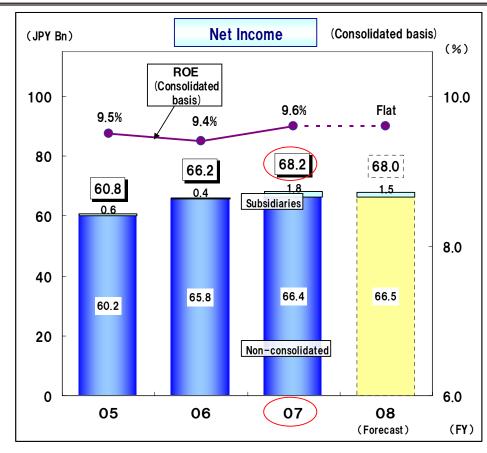
- FY07: Credit Costs decreased by JPY1.3Bn (-6.7%) to JPY18.0Bn.
- FY08 Forecast: Expected to be JPY18.0Bn ( $\pm 0.0\%$  from FY07), Credit Cost Ratio is expected to be 0.20%.
- FY07: Problem Claims Ratio decreased to 2.1%.



(Note1) Credit Costs = Disposal of bad debts + Transfer to Allowance for possible loan losses (Note2) Credit Cost Ratio = Credit Costs  $\div$  Average loan balance

#### (6) Net Income

- FY07: Net Income (consolidated) was JPY68.2Bn (+JPY2.0Bn, +2.9% from FY06).
- FY08 Forecast: JPY68.0Bn, -JPY0.2Bn (-0.2%) from FY07.
- FY08: ROE is expected to be mid-9%.



Comparison from FYO6

	06	07	
	(Actual)	(Actual)	change
Net Income(consolidated)	66.2		+2.0
Net Income(Non-Consolidated)	65.8	66.4	+0.6
Net Income(Subsidiaries)	0.4	1.8	+1.4
ROE (Net Income base, consolidated)	9.4%	9.6%	+0.2%

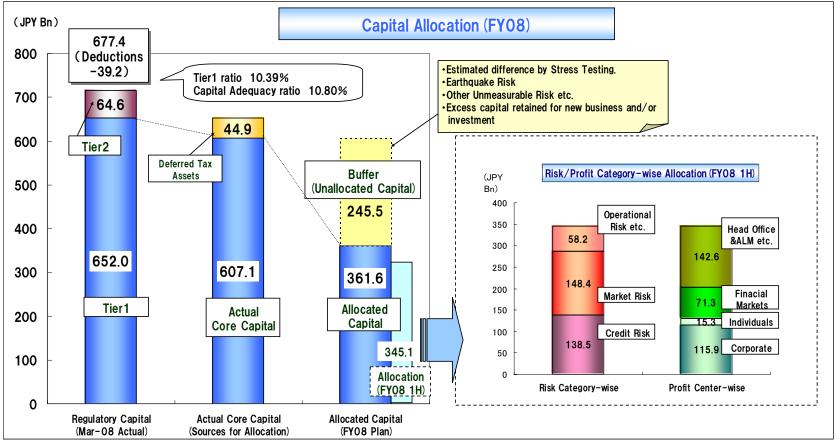


(Note) ROE = Core Net Business Profit ÷ Net Asset(Average, excluding minority interests )

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#### (7) Capital Allocation

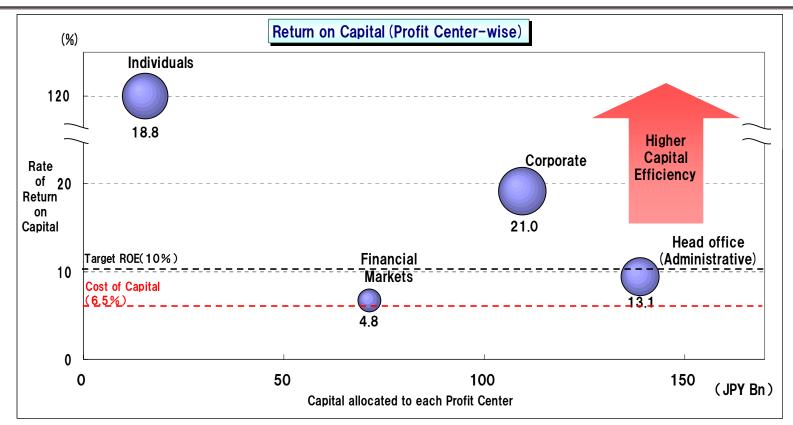
- Mar-08 (consolidated): Tier1 Ratio was 10.39%, Capital Adequacy Ratio was 10.80%.
- Strictly managing risk & return by allocating capital according to both Risk Category-wise and Profit Center-wise, securing considerable amount of "buffer" reflecting stress tests.



(Note 1) Market Risk: Interest rate fluctuating risk related to Loans, Deposits, securities held to maturity, and securities price fluctuating risk. (Note 2) Operational Risk etc.: Operational risk, Liquidity risk and other risks.

#### (8) Return on Capital (Profit Center-wise)

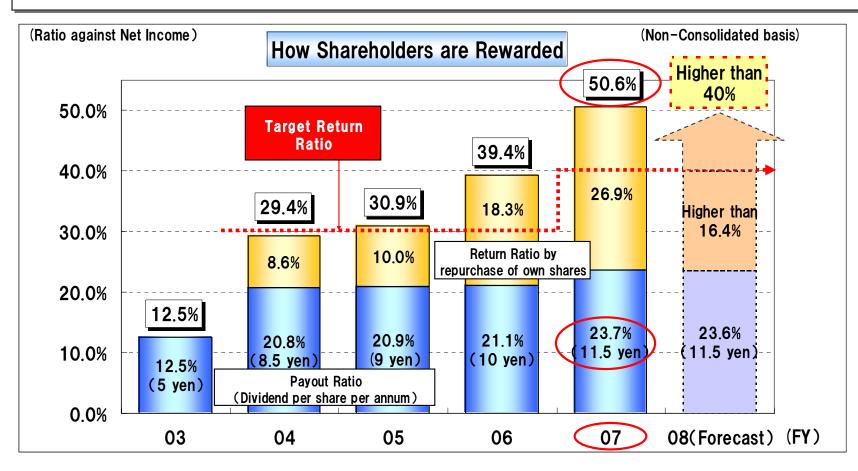
- The average return on capital allocated to all the profit centers (asset business only) was 16%, outperforming target ROE and cost of capital.
- Return on capital in Individual and Corporate Sectors indicates higher profitability, and we will continue to maximize profits by investing our management resources in both sectors.



(Note1) Figures under each bubble: Profit Center-wise after-tax profits in JPY Bn, twice the forecasted figures for FYO8 1st Half. (Note2) Profit Center-wise profits = Credit Cost Adjusted Income  $\times$  (1-40% [tax]) (Note3) Cost of Capital = JGB (10Y) Yield (1.5%) +Risk premium (5.0%)

#### (9) Shareholder Return

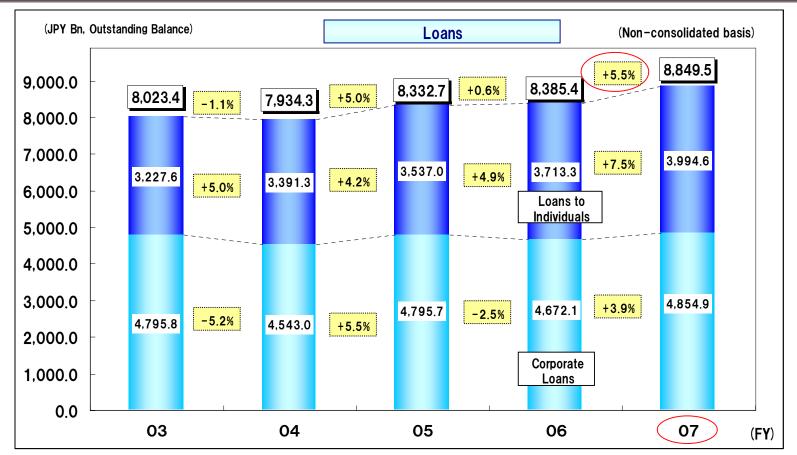
- Payout Ratio: Rose to 23.7% in FY07 with dividend increased by JPY1.5 per share.
- Shareholder Return Ratio: Was 50.6% in FY07, achieving the target ratio of 40% or higher.



(Note) FY08 Forecast figures are calculated on condition Net Income meet the officially forecasted Net Income for FY08.

#### (1) Total loans outstanding

- FY07: Total loans outstanding grew by 5.5% (+JPY464.1Bn) from FY06.
- Especially, loans to individuals grew by 7.5% from FYO6, leading the high growth in total loans.

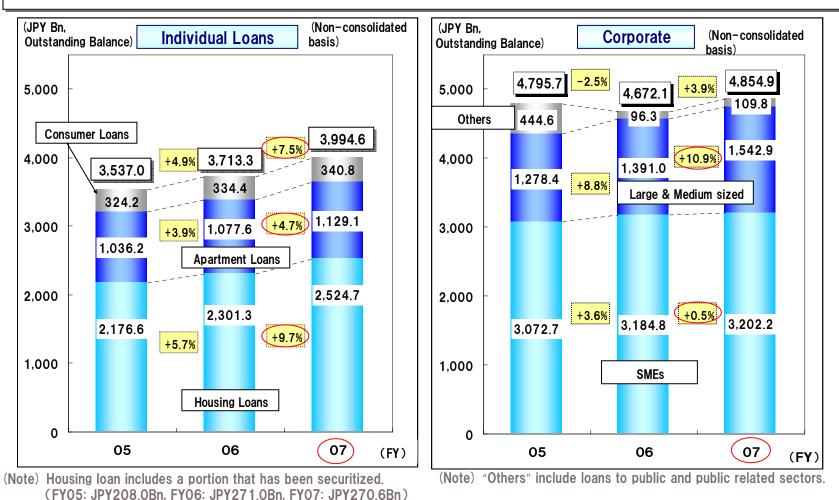


(Note 1) Corporate Loans include loans to public and public related sectors.

(Note 2) Individual Loans include a portion that has been securitized.

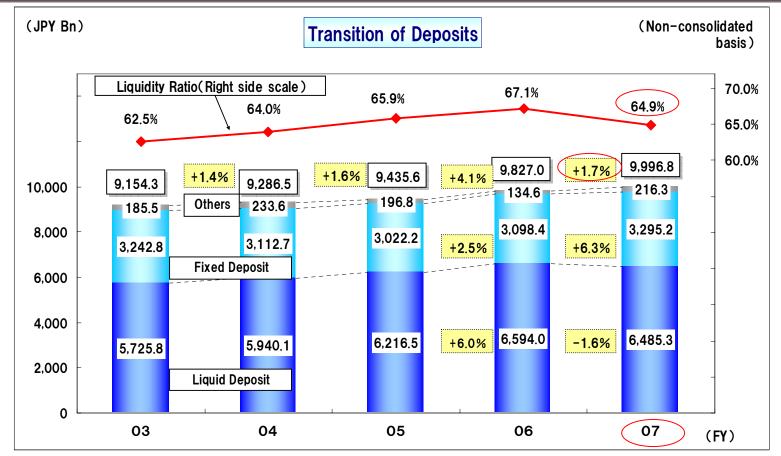
#### (2) Individual Loans & Corporate Loans

- Individual Loans: Housing Loans grew by 9.7%, Apartment Loans by 4.7% from FY06.
- Corporate Loans: Maintaining upward trend, despite a mediocre increase in SME Loans.



#### (3) Deposits

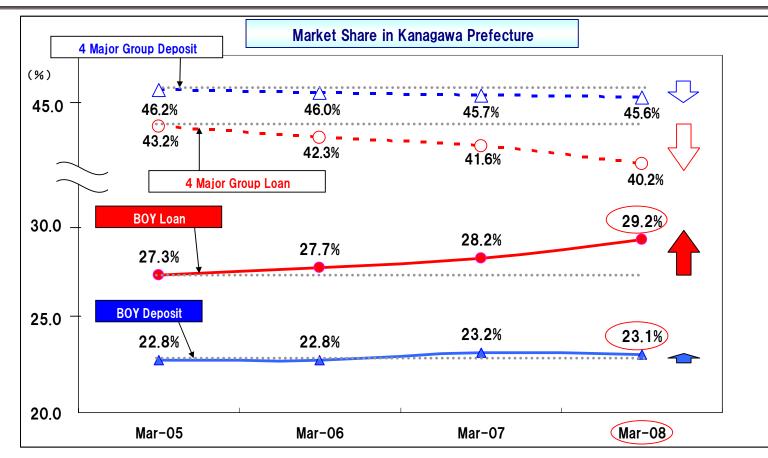
- FY07: Deposits increased by 1.7% from FY06, maintaining upward momentum.
- Liquidity Ratio was 64.9%, maintaining the top among Japanese regional banks. (Average 53%)



(Note1) Liquid Deposit = current, ordinary, saving, and other deposits. (Note2) Fixed Deposit = time deposit etc. (Note3) Others = miscellaneous and other deposits.

#### (4) Market Share in Kanagawa Prefecture

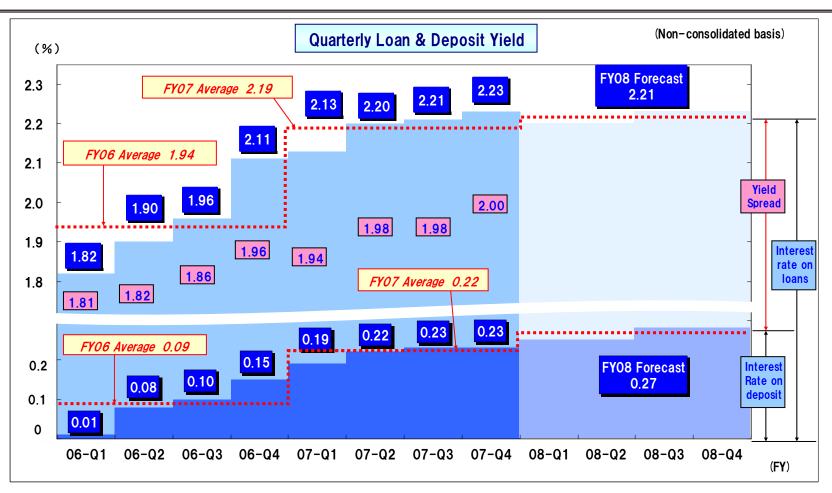
- Mar-08: Market share of loans was 29.2% (+1.0% from Mar-07), and deposit 23.1% (-0.1% from Mar-07).
- While 4 major Groups lose their loan market share, we steadily increased our share.



<sup>(</sup>Note) Market share above does not include Japan Post, Credit Unions & JA. (Bank estimates)

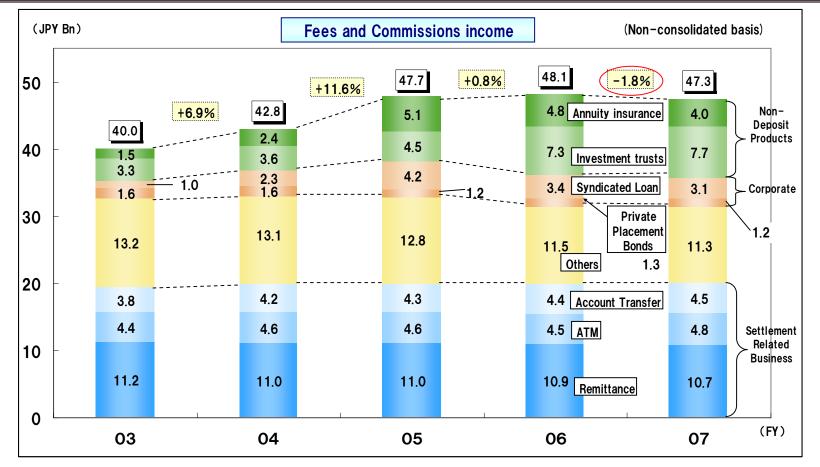
#### (5) Loan & Deposit Yield (Domestic Operations)

- FY07: Loan Yield rose to 2.19%, and the Yield Spread widened to 1.97%.
- FY08 Forecast: Loan Yield is expected to increase to 2.21%, leading the Spread to 1.94%, a slight decrease from FY07.



#### (6) Fees & Commissions Income (Domestic Operations)

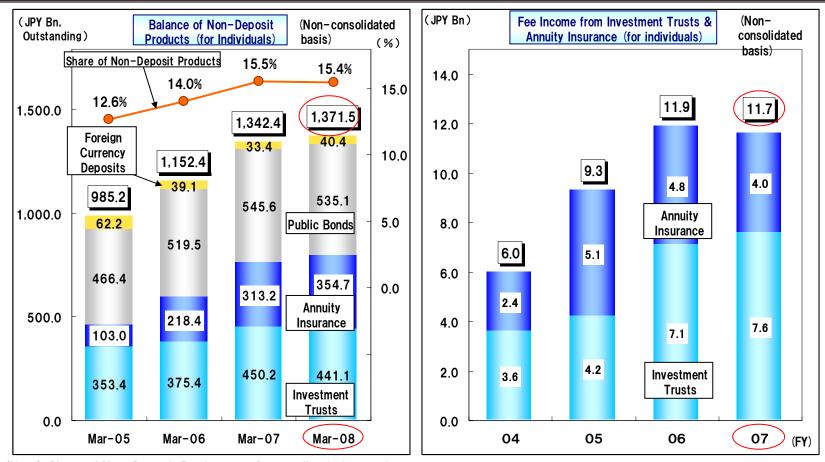
- FY07: Fees & Commissions Income decreased by JPY0.8Bn (-1.8%) from FY06.
- Among which, Non-Deposit Product related income increased by JPY0.4Bn(+5.0% from FY06), in the midst of aggravating environment.





#### (7) Non-Deposit Products

- FY07: The growth in Non-Deposit Products slowed down, due to aftermath of US sub-prime loan issues.
- Fee income from Investment Trusts & Annuity Insurance for individuals was JPY11.7Bn, maintaining a previous term level.

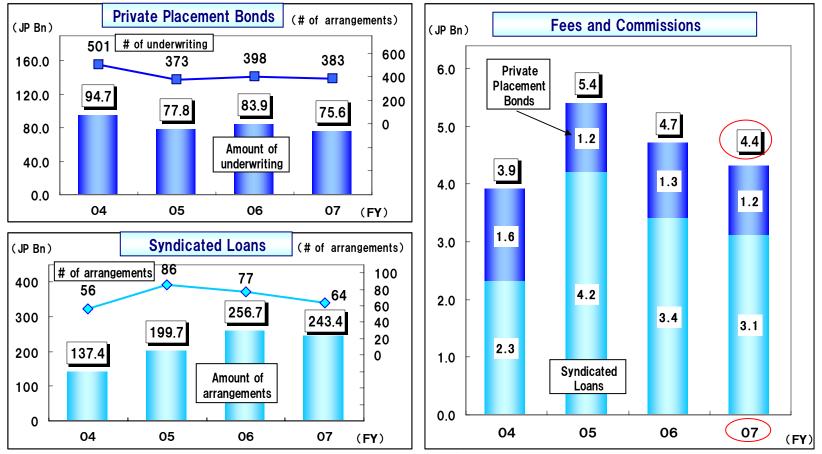


(Note) Share of Non-Deposit Products = Outstanding balance of Non-Deposit Products ÷(outstanding balance of individual deposits + outstanding balance of Non-Deposit Products)

(Note) Fee incomes are calculated on internal managerial basis.

#### (8) Private Placement Bonds & Syndicated Loans

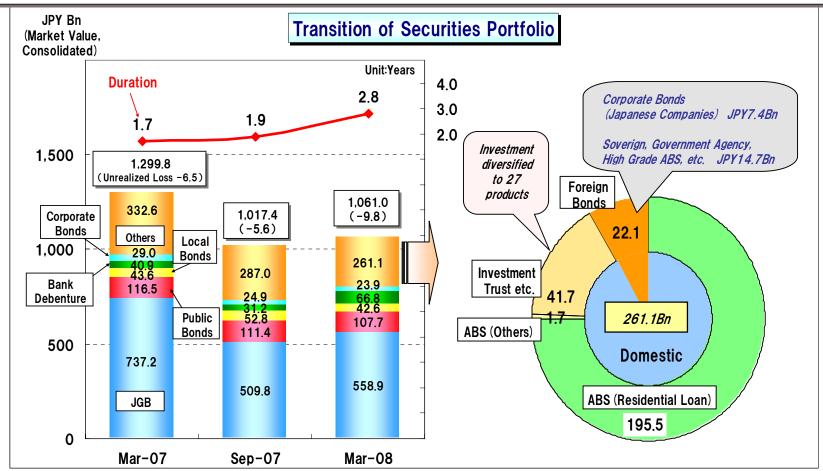
- FY07: Both the amount & the number of underwritings of Private Placement Bonds and Syndicated Loans slightly decreased compared from FY06.
- Fees & commissions from the above two also decreased slightly from FYO6.



(Note) Fees & Commissions from Syndicated Loans include Commitment Line Fees etc..

### (9) Securities Portfolio

- Established a flexible and optimal securities portfolio, while carefully monitoring economic and financial situations.
- No US Sub-Prime housing loan related assets contained within our portfolio.



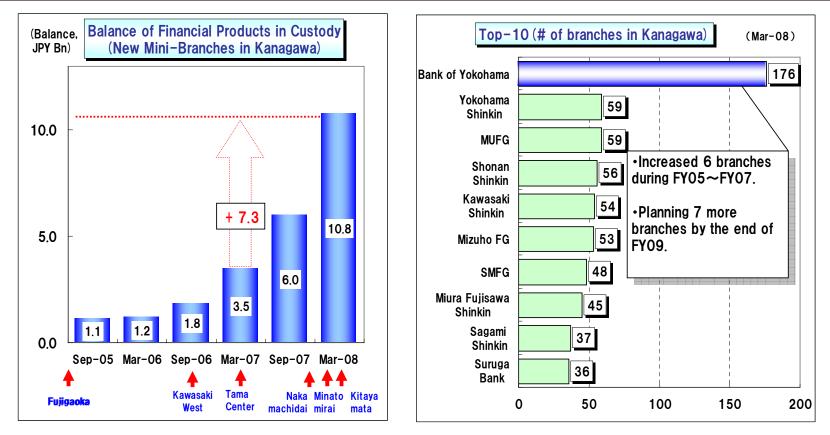
(Note 1) The balance and the unrealized losses covers only available for sale securities with market value, but does not cover stocks. (Note 2) The duration does not contain ones of foreign bonds and investment trusts.

*3. Management & Business Strategies* 

### 3. Management & Business Strategies

### (1) Branch Network Strategy Part 1 Kanagawa Prefecture

- FY07: Opened 3 new branches specialized in individuals in Kohoku New Town and Yokohama Minatomirai Area where the population growth is remarkable within the Yokohama City.
- Further strengthening our customer base within the prefecture by acquiring transactions with new residents, fully exploiting our dominant branch network along with our new Brand Strategy.

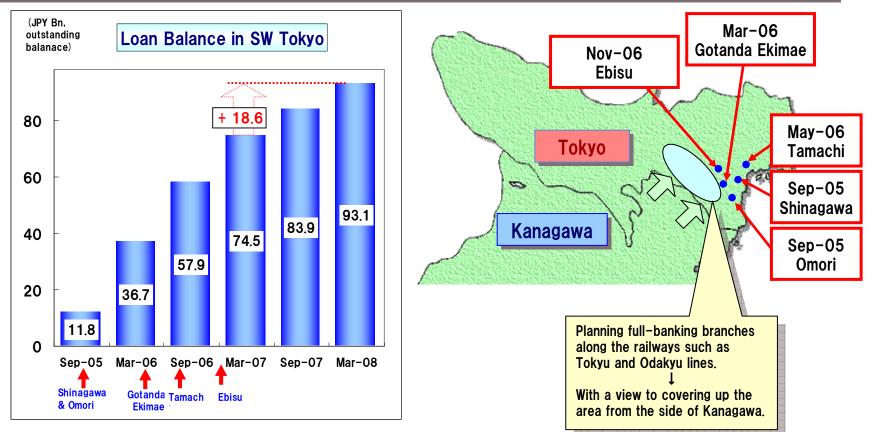


(Note) Financial Products in custody = deposits + non-deposit products. (Note) # of manned branches. Bank estimates.

### 3. Management & Business Strategy

#### (1) Branch Network Strategy Part 2 Southwestern Tokyo

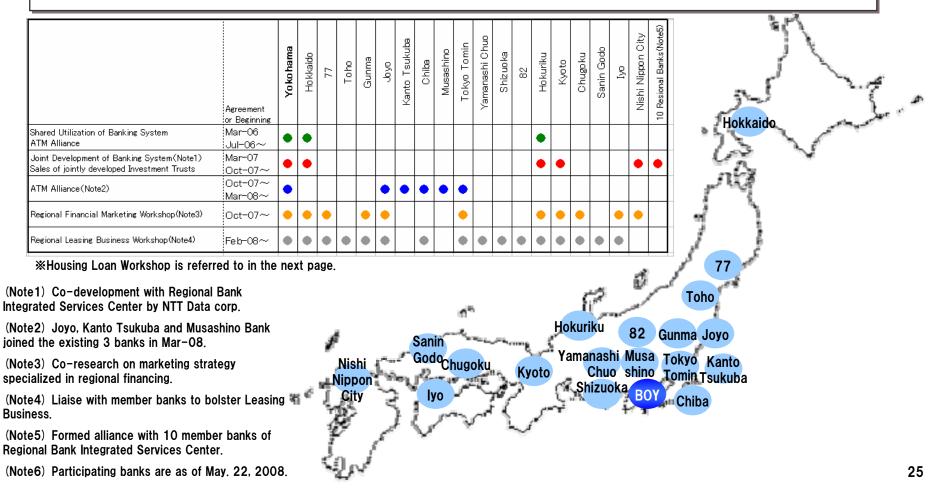
- Loan balance in SW Tokyo, where we have started establishing new branches in FY05, increased by JPY18.6Bn (from Mar-07).
- We will plan to open new full-banking branches targeting at individual customers as well, in addition to the 5 existing branches specialized in corporate loans, in the future.



### 3. Management & Business Strategies

#### (2) Main themes of the Plan 1 Alliance – Regional Banks

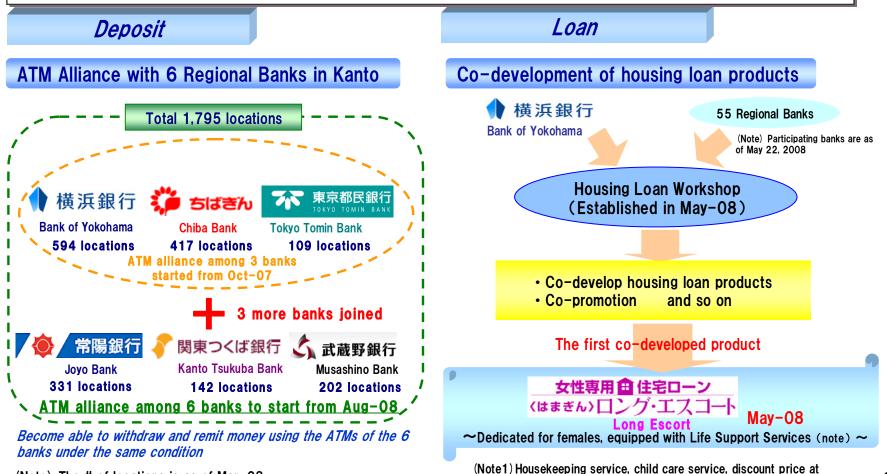
- Further strengthening cooperative relations with non-competing regional banks in our market.
- Enhancing customer convenience and operational efficiency by mutually complementing management resources.



### 3. Management & Business Strategies

#### (2) Main themes of the Plan (1) Alliance – Regional Banks (Sector-wise)

- We will strengthen the functions, with low cost, in loan and deposit by utilizing alliances with regional banks.
- We will develop high value added products in the Housing Loan Workshop, in order for us to compete against the Japan Post Bank.



leisure & sports facilities.

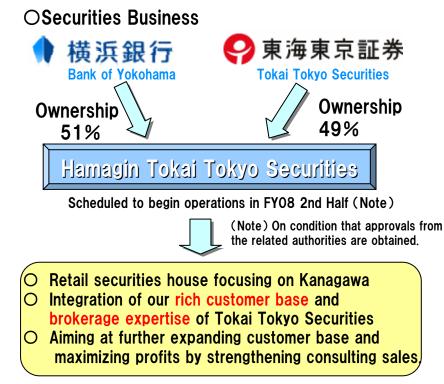
(Note) The # of locations is as of Mar-08.

### 3. Management & Business Strategy

#### (2) Main themes of the Plan ① Alliance – Other Businesses

- Forming alliance with financial institutions that complement one another in the area of expertise and customer access in both Individual & Corporate Sectors.
- We are now in the process of jointly establishing a securities subsidiary with Tokai Tokyo Securities in individual sector. We will enhance our capability as a group, as investing needs by customers develop.

#### **Individual Sector**

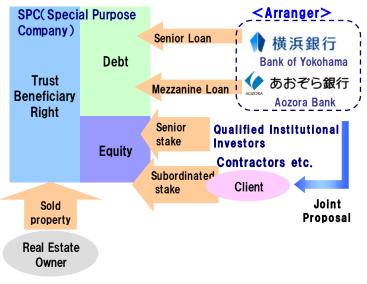


#### **Corporate Sector**

**OInvestment Banking Business** 

- Formed business alliance with Aozora Bank in Oct-07
- Enabling us to handle schemes we traditionally could not tackle by ourselves.

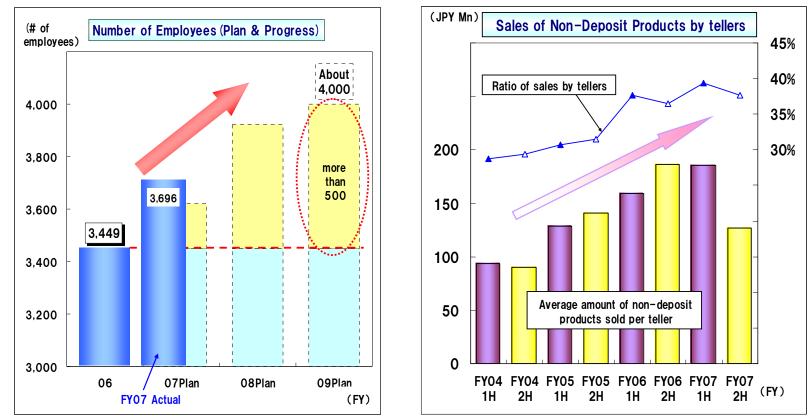
<The first successful scheme (Real Estate non-recourse loan)>



### 3. Management & Business Strategies

### (2) Main themes of the Plan 2 Investing in Human Assets

- Proactive recruitment to establish 4,000 Employees Regime (in-house) by FY09. (New employees hired in FY07: 425).
- In addition to increasing the number of employees, we will enhance human resource development, especially in improving consulting skills of our employees.

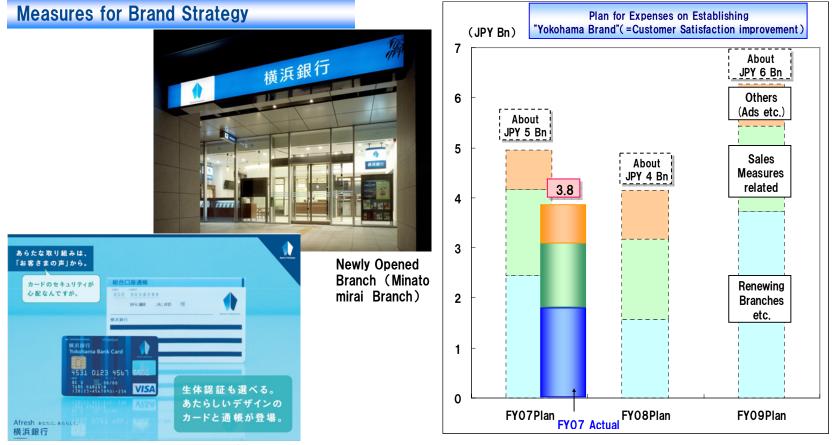


(Note) Non-Deposit Products (= Investment Trusts + Annuity Insurance) that Iow-counter tellers sell.

### 3. Management & Business Strategies

#### (2) Main themes of the Plan (3) Brand Strategy

- We have launched a new Brand Strategy towards establishing the "Yokohama Brand", being one of the main themes in our Medium Term Management Plan, "New Horizon" from Oct. 2007,
- We are steadily implementing various measures for Brand Strategy, such as introducing designs based on our Brand in branches, CD card and passbook.



Renewal of CD card & passbook

### Afresh **back**, **back**,



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